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"AMERICA'S FIGHTING DEMOCRATIC UNION"

Gary Kelly CEO Southwest Airlines 2702 Love Field Drive Dallas, TX 75235

March 12, 2019

Dear Mr. Kelly,

On behalf of the 65,000 aviation workers represented by the Transport Workers Union of America (TWU), and the general flying public, I implore you to ground all the Boeing 737 Max 8 planes in your fleet, until the results of the investigation into the voice and data recorders is completed and the cause of the catastrophe is determined.

Boeing itself acknowledges that there are issues with the aircraft's maneuvering characteristics augmentation system (MCAS) and it is unknown if this was a contributing factor in this catastrophe.

Country after country has grounded these planes: the United Kingdom, Germany, Mexico, Indonesia, China, Brazil...the list keeps growing. USA flagged air carriers should follow suit. It's the reasonable and prudent thing to do to ensure the safety of aviation workers and air travelers.

Do the right thing and ground all the 737 Max 8 planes in the US until another disaster occurs. America deserves positive certainty regarding the safety of these aircraft. Put people over profits.

Sincerely,

John Samuelsen

TWU International President